

【Appendix】

◆ Overview of the relevant parties forming the JV

(1) Company Name	Brakes India Private Limited(BIPL)	BIADS India Private Limited (the JV)	ADVICS CO., LTD. (ADVICS)
(2) Address	Chennai, Tamil Nadu, India	Tamil Nadu, India	Kariya, Aichi, Japan
(3) Representative	Managing Director Sriram Viji	To be determined	President Akira Akiyama
(4) Summary of Business	Development, manufacturing and sales of automotive brakes and brake parts	Development and manufacturing of advanced automotive brake products	Development, production and sales of automotive brake systems and the components that make up those systems
(5) Foundation	November 1962	July 2024 (scheduled)	July 2001
(6) Shareholders	TSF Group 100%	BIPL (51%) ADVICS (49%)	AISIN CORPORATION (51%) DENSO CORPORATION (34%) Toyota Motor Corporation (9%) Sumitomo Electric Industries, Ltd. (6%)
(7) Number of Employees	Approximately 10,000 employees	Approximately 250 employees (scheduled in 2027)	Approximately 13,000 employees
(8) Sales	INR 7,200 crores (USD 850+ million)	—	JPY 810,671 million (USD 5,160+ million)